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I declare, I confirm, I certify and I sign that I received substantial, important, line by line peer review with several and substantial comments, important remarks and hints from, at least, 3 Reviewers and the Assistant Editor for my paper: Emergent Talent Management Model and Industry Toolkit During a Pandemic (ID: 5107-2340)

with Authors: Nhan Truong Thanh Dang, Nhat Minh Nguyen, Van Dung Ha, Thi Anh Tuyet Le.

I would like to thank all the reviewers for their thoughtful comments and efforts towards improving our manuscript. We revised the manuscript with special attention to the comments that we received from **Three** (3) reviewers that were experts, specialists in the area of my paper.

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Nhan Truong Thanh Dang

<u>Date:</u> 29th June 2023